

## Shaping the future of delivery of NHS vaccination services

### 5. Next steps

#### 5.1 Implementation timescale

- 5.1.1 In 2023/24 we are beginning to implement some of the actions in this strategy. These include:
- developing the roadmap to delegation of commissioning responsibility, including a pre-delegation assessment framework
  - drafting new service specifications and developing commissioning, contracting and procurement options
  - building digital services capability.
- 5.1.2 From 2023/24 we are working with some demonstrator systems to test the proposals including identifying where further exploration would be helpful, for example innovative commissioning models. This will build on work already underway and support the development of a wider community of practice linked to the strategy to share insights and lessons learned.
- 5.1.3 From 2023/24 we are also discussing further with stakeholders those elements of this strategy that require further development, including:
- the vaccination outcomes framework
  - changes to training programmes and other workforce developments
  - the elements of an integrated, multidisciplinary team required at neighbourhood level and how these can vary from system to system
  - proposed changes to supply chains (in partnership with UKHSA and other agencies)
  - consideration of implementation opportunities and challenges for stakeholders.
- 5.1.4 We will engage more formally with the relevant stakeholders and professional and negotiating bodies on changes to the financial framework and any national contractual changes.
- 5.1.5 In 2024/25 we will implement as many changes as possible, which may include:
- moving towards shadow population-based ICS-level budgets for vaccination, using 2023/24 to explore the benefits and risks of this approach with systems
  - some commissioning and contracting changes
  - more formal joint working between regional commissioning teams and ICBs as a step towards full delegation
  - delivering some changes to digital services.
- 5.1.6 We expect that most of the proposals in this strategy will be delivered by 2025/26.
- 5.1.7 We will evaluate the impact of the proposals across the short, medium and long term on vaccination uptake, collaborating across national, regional and system levels. We will build on ongoing work to evaluate outreach activities for the COVID-19 vaccine, expanding this across other vaccination and immunisation activities.